

Compton's Yard Charitable Trust Development Plan 2015 -2019

Background and Introduction.

This development plan is based on a comparative analysis of the Trust's current policies and procedures against the Hallmarks of an Effective Charity benchmark published by the Charity Commission.

http://webarchive.nationalarchives.gov.uk/+/http://www.charitycommission.gov.uk/detailed-guidance/managing-your-charity/the-hallmarks-of-an-effective-charity-cc10

The analysis was carried out by the Trust secretary in 2015 with the findings and recommendations discussed and agreed by the Board during spring 2015.

The Board is committed to improving its effectiveness and to implementing best practice where it makes sense to do so. In deciding what to do and where to focus improvement activities the Board takes account of the following factors to help it determine what is appropriate and proportionate;

- The Trust's relatively small size and modest financial turnover.
- The level of financial risk it carries particularly given its main asset is a building and land.
- The Trust's very low staffing levels (one part time officer; working one afternoon a week).
- The transparency and accountability of Trustees that naturally arises from operating in a closely knitted, small town with a
 population of under 3000 people.
- The limited time available from a Board of volunteer trustees and directors.

Hallmark 1; Clear about its Purpose and Direction

| Finalise and publish spending | Lead | Additional information | Deadline | | | |
|------------------------------------|-----------------------------------|--------------------------------|---------------|--|--|--|
| priorities for next 3 years as | Board to agree | Building repair and | March 2016 | | | |
| agreed at the AGM on the | | refurbishment is the clear | | | | |
| website. | Bijon to liaise with Les Wilkins. | priority for 2015/16 and | | | | |
| | | 2016/17. | | | | |
| | | Priorities or themes for | | | | |
| | | 2017/18 and 2018/19 to be | | | | |
| | | determined. | | | | |
| | | determined. | | | | |
| | | Publish on website and include | | | | |
| | | in future annual reports. | | | | |
| Hallmark 2; Strong Board | | | | | | |
| Place a permanent recruitment | Lead | Additional information | Deadline | | | |
| advert for trustees on café | Lynn with Bijon | | December 2015 | | | |
| noticeboard, Trust noticeboard | | | | | | |
| and on website. | | | | | | |
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| Hallmark 3; Fit for Purpos | <u> </u> | | <u> </u> | | | |
| Key documents to be put on | Lead | Additional information | Deadline | | | |
| website and Trust notice board | Jane with Bijon. | | March 2016 | | | |
| e.g. equality policy, leasing | , | | | | | |
| policy, project application | | | | | | |
| process and development | | | | | | |
| plan. | | | | | | |
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| Hallmark 4; Learning and Improving | | | | | | |
| Training T, Loaning and improving | | | | | | |

| Open a consultative discussion | Lead | Additional information | Deadline | | | | |
|--|---|---|---------------|--|--|--|--|
| with Trust members about practical ideas for implementing the spending priorities including seeking general feedback. | Jane Callaghan | Start discussion at 2016 AGM and conclude by November 2016 AGM. | November 2016 | | | | |
| Develop and implement a Welsh Language Scheme. | Jane Callaghan | | March 2017 | | | | |
| Develop and implement an environmental sustainability policy. | To be determined. | | March 2018 | | | | |
| | Hallmark 5; Financially Sound and Prudent | | | | | | |
| Develop a financial reserves | Lead | Additional Information | Deadline | | | | |
| policy. | Des Richardson | | March 2016 | | | | |
| Formalize and apply annual financial risk assessment process. | Des Richardson | | March 2016 | | | | |
| Develop and implement a formal hire policy for the use of sound equipment/speakers and any other assets including ensuring the insurance position. | Des Richardson with Bijon | | March 2016 | | | | |
| Hallmark 6; Accountable and Transparent | | | | | | | |

| Develop and implement an | Lead | Additional Information | Deadline |
|--|------------------|---|------------|
| external communications /publicity policy. | Lynn Marsh | Link to spending priorities, results of member engagement exercise and recent building improvements. Note; 2018 would have been Nicholas Saunders 80 th birthday and 20 th anniversary of his death. | March 2017 |
| Revive and refresh the website | To be confirmed. | Link to spending priorities, proposed project themes and ideas and recent building improvements. | March 2019 |